D. H. Biography

Rankin Elected President Of Community Foundation

6/18/71 Trib.

Dr. Alan C. Rankin, president of Indiana State University, was recently elected president of the Board of Directors of the Community Foundation of the Wabash Valley, Inc. Named as a new member of the Foundation's separate Board of Governors is Mrs. Benjamin Blumberg. They were named at the Foundation's luncheon meeting on June 14.

Dr. Rankin succeeds the late Benjamin Blumberg as president. Blumberg, founder of the organization, had served as the only president of the Board of Directors since the establishment of the Foundation in 1967.

Mrs. Blumberg will replace Dr. Dorothy McMullan, dean of the ISU School of Nursing, on the Board of Governors. Dr. McMullan will be leaving ISU to take a position in the East with the National League for Nursing.

Other members of the Fundation's Board of Directors are the Reverend Harold Taylor, secretary-treasurer; Dr. William Bannon, and James F. Conover.

DR. ALAN C. RANKIN

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Alan C. Rankin

bond. JAN 12 1973

Community Affairs File

Biography

RANKIN NAMED WABASH SAGAMORE

Dr. Alan C. Rankin, president of Indiana State University, has received the citation as a "Sagamore of the Wabash" from Edgar D. Whitcomb, former governor. The distinctive honor is bestowed upon outstanding Hoosier citizens by Governors of Indiana.

The citation reads, in part, that the recipient has endeared himself to the citizens of Indiana and is "distinguished by his humanity in living, his loyalty in friendship, his wisdom in council, and his inspiration in leadership."

Governor Whitcomb had sent the citation on Jan. 3, 1973, before he left his position as Governor of Indiana.

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RANKIN, ALAN C.

Rankins Will Meet With Ford At Notre Dame

MAR 15 1975
Community Affairs File

By Staff

President and Mrs. Alan C. Rankin of Indiana State University have been invited by The Rev. Theodore Hesburgh, president of the University of Notre Dame, to meet with President Gerald R. Ford on the Notre Dame campus Monday, March 17.

President Ford who is scheduled to spend about 12 hours from 10 a.m. until 10 p.m. Monday on the Notre Dame campus will meet with Indiana college presidents and their wives at 2:30 p.m.

The University of Notre Dame will confer an honorary doctor of law degree upon President Ford at an 11 a.m. convocation at which the President will deliver a "major address."

Other events of the day include an academic reception at 11:45 a.m., a lunch with news executives from six midwest states, the 2:30 p.m. meeting with the Indiana college presidents and their wives, a 6 p.m. news conference, and a working dinner at 7:30 p.m. with governor's of Indiana, Kentucky, Ohio, Michigan, Virginia, and Maryland.

Dr. and Mrs. Rankin, in addition to the afternoon meeting with the President, will also attend the morning convocation and the noon luncheon.

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'University Tradition'

Rankin Promotes

Community Affairs File
APR 10 1975

RANKIN AS FOUNDER OF TRADITION—Dr. Alan C. Rankin, who will retire from the presidency of Indiana State University next month, recently reflected that two of his major goals were to establish a "university tradition" and to help ISU "emerge as an institution."
House of Photography Photo.

By WAYNE PERRY

Tribune Staff Writer

Establishing a "university tradition" and helping Indiana State University "emerge as an institution" were two major goals that Dr. Alan C. Rankin set for himself — and as his decade as ISU president concludes, he hopes that those goals have been met.

"I put 10 years of my life in this university and I'm selfish for it," Rankin reflected recently as he discussed his tenure at ISU.

"But I'm looking forward to a change of pace," he admitted.

Rankin announced his intention to resign on April 16 1974, and when Dr. Richard Landini assumes the ISU presidency in May, the "Rankin years" will conclude.

"Looking back," Rankin comments, "I am first of all pleased that ISU has emerged — that it is developed a general university tradition — this has kind of been a goal of mine and I think that we have reached that in our transformation from a state college to a state university."

"We have expanded our academic programs, we have obtained specialized faculty, and we have greatly improved our library facilities — which is essential to a major university," the president points out.

Rankin continues, "I am pleased with the impact that ISU graduates have made. Hardly a day goes by that I don't hear something complimentary about an ISU graduate's accomplishments."

He noted that perhaps his "greatest satisfaction" from ISU had been "seeing our students achieve recognition for the good job that they do."

As he reviewed the progress of ISU since the mid-1960's, Rankin noted that "no one person alone is responsible" for what takes place.

"Whatever the accomplishments," he emphasized, "they occur through the efforts of many, many people — a lot of people have been involved in Indiana State's progress during the past years."

Among those accomplishments that have occurred since Rankin began serving as ISU president in 1965 (although named president in 1964, Rankin's first day on the job was July 1, 1965) are a number of both academic and physical expansions.

Academically, ISU established the School of

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See Related Photos, Features
On Page 16 and 17

APR 10 1975

Health Physical Education, and Recreation and the School of Technology under Rankin's administration; developed various new departments, special programs, and academic centers; and instituted the first doctorate program at the school.

In physical expansion, six traditional residence halls were built, as were the Statesman Towers and Lincoln Quadrangles.

The Hulman Civic Center was constructed, a new Cunningham Memorial Library was built, and other new facilities completed included Holmstedt Hall, Maehling Terraces, the School of Nursing Building and the Student Health and Counseling Center.

Enrollment when Rankin was named stood at 7,777. The figure peaked at 13,533 in 1970 before taking a downward slide to the current 10,000.

In fact, Rankin notes that his "biggest concern, my biggest headache" has been the enrollment.

"But this has happened at a lot of campuses, and while we have been worried about the enrollment decline, I believe it is stemmed and we have built it back up," the president states.

"The prospects for full enrollments are optimistic — we anticipate a five per cent increase in the number of new freshmen over last year," he adds.

Rankin hopes that the enrollment situation will be a problem that will be solved when Dr. Landini assumes office.

"We have graduated large classes during the last four or five years and students were going out faster than they were coming in," he explains.

"In the next two decades the situation is likely to get worse because of further declines in enrollments in the high schools. But our problem is to tell our story and let people know what a good institution this is," the president continues.

Noting that his tenure had spanned a "rise in activism" at universities across the United States, including ISU, Rankin states, "Some of this should not have been unexpected — there were changes due."

"But now," he explains, "many of those goals have been accomplished and there has been a decline of activism."

The president adds:

"What happens on campuses is reflective of what happens in society. Blacks, women, and others have reflected social issues that have been prevalent in our whole society.

"Unrest and dissatisfaction was heightened by the Vietnamese war, which had a direct effect on students.

"All of these comments could be regarded as generalizations and oversimplification, but I think it briefly sums up the feeling of the era."

Viewed as an "involved" university president by his academic peers and by ISU faculty and students, Rankin notes, "I have tried to take part in a variety of activities that have been carried on at the university."

"I've tried to be accessible and when people have had complaints, I have tried to talk to them or to see that they get to the right person to talk to," the president notes.

He quickly adds, "I have never intentionally missed seeing anybody."

Aiding in the effort to be accessible has been the fact that Dr. and Mrs. Rankin have resided in Condit House, at the center of campus, since the facility was restored and expanded in 1968.

"Living on campus has provided us with a sense of community in this urban setting," Rankin notes.

"It has been helpful to us and we enjoy the experience — every once in a while a student will come up and ring the doorbell and we've had some interesting encounters," he recalls.

"Even during the days of unrest it was not unhelpful to be here — people could more easily air their grievances," the president concludes.

Rankin notes that he is looking forward to a change of pace after Landini has assumed the presidency.

"Mrs. Rankin and I have bought a house in the Allendale area and we will be moving there. One of the first things that I will do after Dr.

Continued On Page 16, Col. 1.

ISU Tradition Promoted

Continued From Page One.

Landini assumes office is to move into a new office at the Conference Center — that will be some time after spring commencement," he reveals.

"Then I expect to be on sabbatical for the next year. the retiring president adds.

During that time. Rankin notes that he would like to spend time in England "studying the newer universities."

"I have always had great regard for the stamina and tradition of the English people and I would like to visit there at length." he notes.

In addition. Rankin says that he may work on an informal basis with the American Association of State College and Universities in Washington. D.C., among other things.

After the sabbatical. Rankin intends to stay at ISU for the immediate future "at least." His exact position has not been announced.

In the meantime. Rankin notes that he is concentrating on getting "as much done as possiple."

He points out that various spring activities are taking place, that "many decisions are to be made." and that he is "awfully busy with the regular, ongoing things."

"I want to insure there is a smooth transition from this administration to Dr. Landini's administration," Rankin also states.

Rankin stresses that he is pleased with the choice of Dr. Landini.

"He brings an unusual depth of understanding of the academic scene and a valuable background of experience — which augurs well for the university.

"It is a most pleasing happening — it is satisfying to see such a capable successor chosen."

Despite his current full schedule. Dr. Rankin notes that he still finds time to pursue his hobbies.

"I try to keep a book going and I watch occasional news shows — and I write an awfully lot of letters — I keep busy." he laughs.

"But I am looking forward to a change of pace and the future." he concludes.

Rankin has been active in other activities on a wider scale. as well as in community activities. He was the 1968-69 president of the Indiana Conference of Higher Education and he served on the board of directors of the Governmental Affairs Institute and the board of trustees of the Public Administration Office.

Other honors have been as chairman of the Committee of Federal Relations of the American Association of State Colleges and Universities and on the American Council on Education.

He was appointed in 1967 and reappointed in 1969 by the Speaker of the Indiana House of Representatives to the Indiana Constitutional Revision Commission.

Among many community activities, Rankin served as president of the Terre Haute Committee for Area Progress. president of the board of directors of the Community Foundation for the Wabash

Continued On Page 17. Col. 1.

ISU Tradition

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Continued From Page 16.

Valley, Inc., a member of the board of directors of the Swope Art Gallery and the Terre Haute Area Chamber of Commerce, and the 1973 president and 1972 campaign chairman of the United Way of the Wabash Valley.

Dr. Rankin came to ISU from the University of Pittsburgh where he had served since 1956 in positions as executive assistant to the chancellor, assistant chancellor for student and general affairs assistant secretary of the board of trustees, professor of political science, and acting chancellor.

Rankin was born Dec. 19, 1914, in Hoisington, Kan. His undergraduate study was completed at Fort Hays Kansas State College where he earned the A.B. and B.S. degrees in 1937.

His graduate work was at Syracuse University where he received the M.A. degree in 1939 and the Doctor of Social Science degree in 1955.

Following World War II, he taught at Miami University, Oxford, Ohio, first as instructor in government and then as assistant professor.

Rankin is married to the former Frances Margaret Goodnough Atkins.

An Active 10 Years

Rankin's Roles as University President

T APR 10 1975

Citizens Laud Achievements

"Rankin's leadership at ISU has been extraordinary—he has genuinely brought a university tradition to Indiana State. ISU has been fortunate to have a man so universally accepted for 10 years."

—James T. Morris, president, ISU Board of Trustees.

"Over the past 10 years, Dr. Rankin has contributed tremendously to making ISU a first rate institution. He has been instrumental in providing the Student Government Association some of the best facilities in the country—as well as adding such facilities as the Hulman Civic University Center and the new library to the campus."

—Mark Blade, president, ISU Student Government Association.

"Dr. Rankin is a man of sensitivity and integrity. It has been a stimulating experience to work with him through the years of my tenure at St. Mary-of-the-Woods College. I will miss him as both a colleague and a friend."

—Sr. Jeanne Knoerle, president, St. Mary-of-the-Woods College.

"I'm a great admirer of Dr. Alan Rankin. I believe he has been a vitally important factor in the state of higher education in Indiana. He has been stimulating and exciting and I particularly admire his willingness to cooperate—not only with Rose-Hulman, but with other colleges in the Collegiate Consortium of Western Indiana. I believe his talents will be greatly missed."

—Dr. John Logan, president, Rose-Hulman Institute of Technology.

"I think Alan Rankin has been a tremendous asset, not only to the university, but to the entire community. His tenure as president of the university carried him through some of the most turbulent years at ISU . . . He handled these situations in a very superior fashion, but more importantly, from our standpoint, his administration pursued and acquired one of the best working relationships between the city and the university."

—William Brighton, mayor, Terre Haute.

"His impact on the physical development of the university during the past 10 years has been outstanding. His ability in selecting people to serve the university—staff, faculty, administration—has been excellent."

—Patrick O'Leary, past president, Terre Haute Area Chamber of Commerce.

"It has been my great pleasure to work with Dr. Rankin over the past 10 years. We will miss him as the president of the university, but know that he will add a lot to the community in the future."

—Don Smith, president, Terre Haute First National Bank.

"I've had a great deal to do with Dr. Rankin because I have been president of the ISU Foundation since, and before, he came to the university. His cooperation has been rather terrific and as a result the Foundation has made a very impressive growth."

—Forrest Sherer, president, ISU Foundation.

"We think that Dr. Rankin has been a credit to the university, in addition to that, he has been a credit to the city in his activities such as the United Way and the Terre Haute Committee for Area Progress—to name just two. He has certainly been very cooperative in working with the financial institutions."

—Howard Potter, president, Merchants National Bank.

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Rankin at ISU

Highlights of the Decade

1964

Indiana State College announces the appointment of Rankin as president. ISC enrollment is less than 8,000, the School of Business is newly established, and Cromwell and Blumberg halls are opened.

1965

ISC receives university status and becomes Indiana State University on Feb. 8.
Rankin begins his presidency at ISU with his first day in office on July 1.
ISU initiates a doctoral program, the School of Health, Physical Education, and Recreation is established, the Evansville campus is founded, and Mills and Rhoads residence halls open.

1966

Rankin is inaugurated on April 14.
Jones and Hines residence halls are completed, Holmstedt Hall is dedicated in June, and the Marathon Building (to be renamed the Alumni Center) is acquired in July.
Both Dreiser and Stalker halls are renamed.
Condit House is designated as the residency of the president.

1967

ISU grants the first doctor of philosophy degree.
The second university bookstore (Plato's) is opened on Sixth Street.

1968

The School of Technology is established.
The Statesman Towers residence hall complex is completed and the Unit II expansion of the Science Building is finished.
The restoration and expansion program is completed at Condit House and Dr. and Mrs. Rankin move into the campus home.

1969

The first new structure at ISU-Evansville is occupied.
The School of Nursing Clinical Education Building adjoining Union Hospital is completed, as is the Clinical Psychology Building on campus.
Lincoln Quadrangle's residence halls are completed and the first phase of Maehling Terrace (married student housing) is finished.

1970

ISU enrollment peaks at 13,533 as the university begins its centennial celebration.
An addition to the School of Business Building is completed and the university acquires the Elks' Club building.

1971

The School of Nursing Building is completed, as is the Student Health and Counseling Center.
The second phase of Maehling Terrace is opened.
The first degrees are conferred in June at ISU-Evansville.

1972

A $3 million remodeling and construction program is completed at the Tirey Memorial Union Building. The Union Center ("Link Building") is open.

1973

The new Cunningham Memorial Library is first occupied in January. The building is a five-level facility with a capacity of one million volumes.
In December, the grand opening of the Hulman Civic University Center is conducted. The amphitheatre provides from 1,900 to 10,0000 seats for various shows, concerts, and productions.

1974

In April, Rankin requests that he be relieved of the presidency of the university as soon as a successor is found.
The university physical plant is valued at $128 million.

1975

Dr. Richard Landini is named as successor to Rankin. He will assume his duties on the Terre Haute campus sometime in May.
The Rankin years draw to a close.

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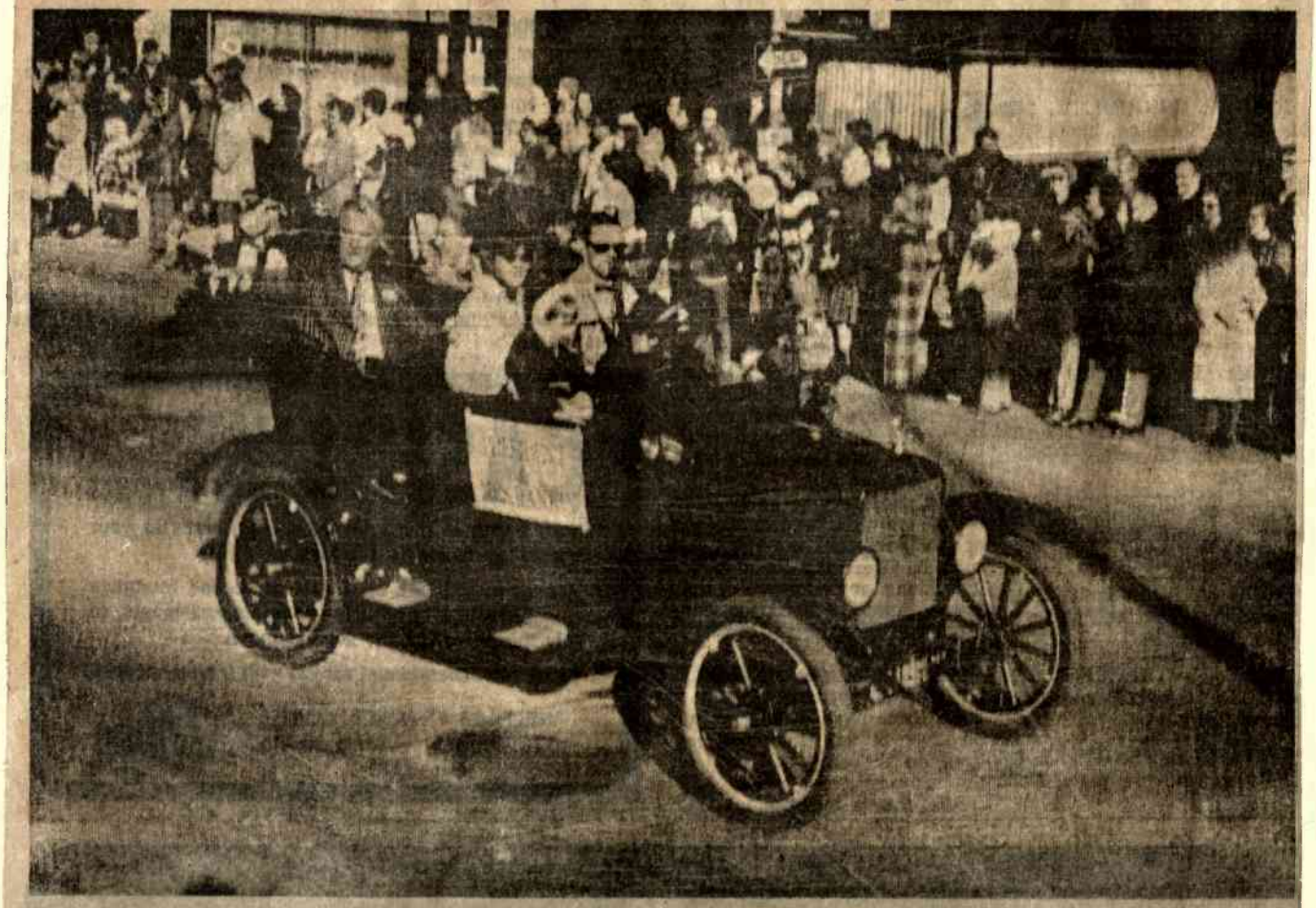

RANKIN AS FRIEND OF ALUMNI—Recognizing the importance of alumni relations with the university, Dr. Rankin has been a participant in a countless number of alumni gatherings during the past 10 years. An important part of keeping in touch with the alumni for Dr. and Mrs. Rankin has been participating in the ISU Homecoming parade annually.

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RANKIN AS CIVIC LEADER—During the past 10 years Dr. Rankin has been involved in a large number of civic projects—not the least among them support of community events. He is pictured with Tony Hulman, Terre Haute businessman, in September, 1973.

RANKIN AS NEW PRESIDENT—Although Dr. Rankin was publicly named president of ISU on Dec. 5, 1964, he did not assume office until mid-1965 and his formal inauguration was not conducted until April 14, 1966. The new president came to Indiana State shortly after the institution's name had been changed from Indiana State College to Indiana State University.

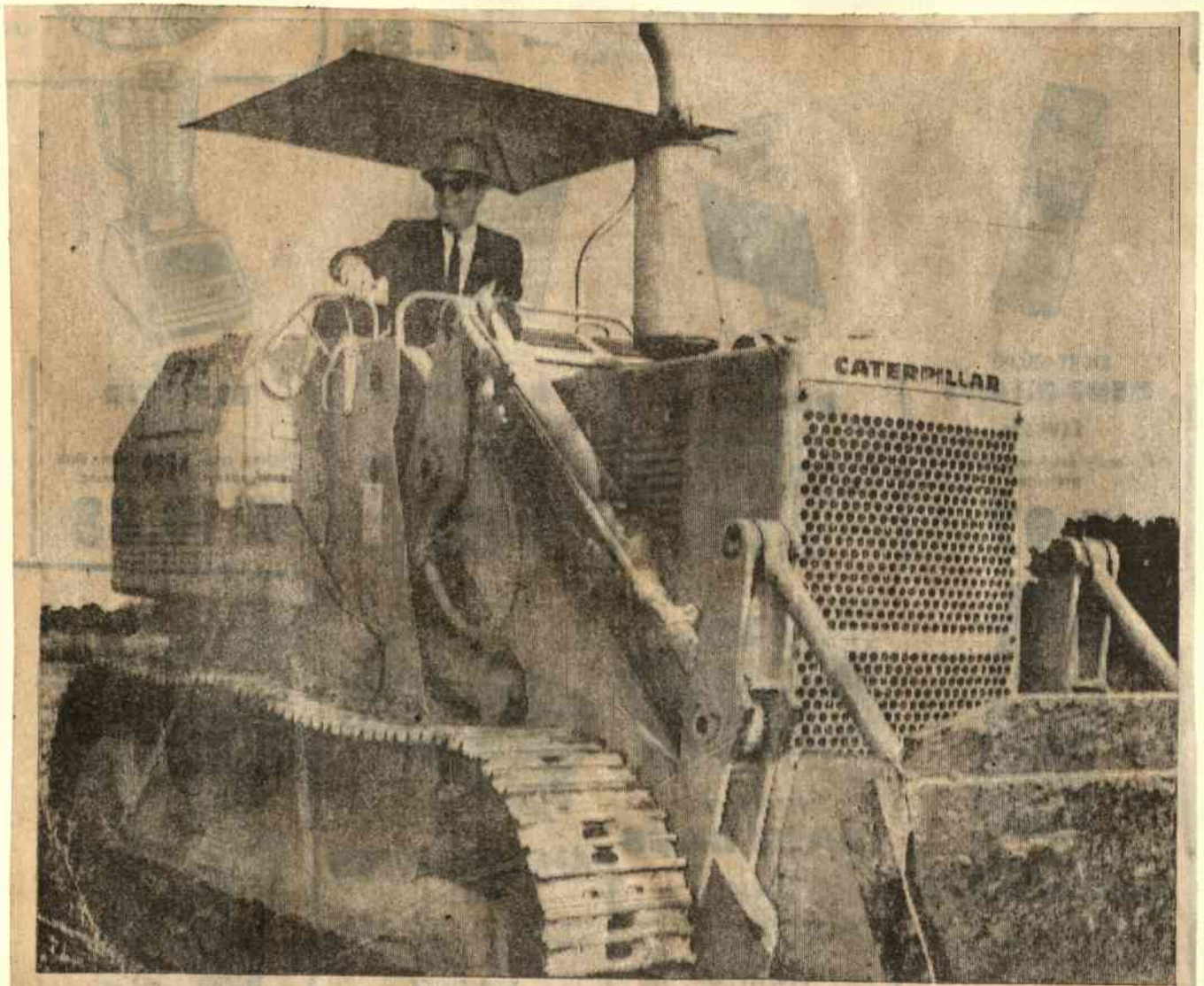
RANKIN AS AN ACTIVE PARTICIPANT—Not one to sit on the sidelines, Rankin has been lauded for his ability to get involved and get things done. His participation in a student dunking booth is perhaps symbolic of his willingness to get into the "splash of things."

RANKIN AS MAN OF THE PEOPLE—Whether participating in a jogathon in support of physical fitness or attending a reception for special university guests, Dr. Rankin has always been termed a man who gets involved in public concerns.

RANKIN AS STUDENT COHORT — President Rankin has always viewed himself as an "accessible" president and he proved that repeatedly during his term of office. He is pictured aboye talking with a "Rankin Rowdie" in June, 1974.

RANKIN AS ADOPTED HOOSIER—Coming to the state of Indiana when he became president of ISU, Dr. Rankin quickly adopted many Hoosier traditions. As an "adopted Hoosier," the president has kept in close contact with local political leaders. He is pictured with Sen. Birch Bayh (D-Indiana) in a picture taken in 1967.

RANKIN AS CHIEF ADMINISTRATOR—In the first photograph taken of Alan Rankin after he assumed office on July 1, 1965, the president is shown beginning what was to become a decade of physical and academic growth. Both the physical plant and the educational programs at ISU have increased dramatically during the past 10 years.



RANKIN AS BUILDER—Physical growth at ISU during the past 10 years has included construction of the Hulman Civic University Center, the new Cunningham Memorial Library, the School of Nursing Building, several residence halls, and a multitude of other additions and renovations. The president is pictured at the ground clearing for one of the new facilities.

Citizens, Leaders Praise Rankin As President, Man

Community Affairs File

Biography

S APR 26 1975

By DAVE COX
Star Staff Writer

One in a million. A leader of high caliber. A man for all season, a man for all ages. A real wheel in the community.

Those were some of the statements of praise offered to Dr. Alan Carson Rankin, Mrs. Frances Goodnough Rankin and Miss Lynn Rankin at a testimonial dinner honoring the retiring Indiana State University president and his family Friday night in Hulman Civic University Center.

S APR 26 1975

Numerous speakers showered the Rankns with their appreciation for the task Dr. Rankin faced during his 10 years as ISU president and the professionalism and effort that he used to attack every crisis to further enhance hte growth of the university.

+ + +

Several presentations were made to the Rankins, including a portrait of the president, a new Mercury, a television and an assortment of other precious items.

"It appeared that the one presentation that touched Dr. Rankin, most was that ISU Alumni Association will offer a scholarship in his name starting in 1976.

"We're overcome, flabbergasted . . . to have a scholarship in my honor," Dr. Rankin said, speaking for his family which was at his side throughout the evening. After being presented the salutations and gifts, the outgoing leader jokingly said, "Why didn't I do this years ago?"

But immediately turning to the serious side, he continued, "This is beyond our wildest expectations or dreams. We've known of this occasion for quite some time now, but here we are with dry throats and glistening eyes, trying to find some way to express our gratitude."

+ + +

The highlight of the appreciation dinner was a series of vignettes depicting scenes from the life of Dr. Rankin and his family presented by a group of friends from the university and the community. The splendid presentation, entitled "Al The Man And His Gal Fran," got the evening off to a warm start and undoubtedly brought back a multitude of fond memories to the Rankins.

Fortitude, imagination and dignity were among the many adjectives used to describe the glowing decade of work put forth by Dr. Rankin.

James T. Morris, president of the ISU board of trustees, was among the many offering their admiration of leadership on the behalf of Dr. Rankin. "He has positively effected, for the better, the tradition of Indiana State University. The last 10 years have been remarkable for this institution.'"

Morris added, Thank you for your leadership to the institution, your integrity to Indiana State University and your special friendship to the board of trustees and the confidence

See **RANKIN DINNER**
On Page 10, Column 6

Rankin Dinner

S APR 26 1975

Continued From Page 1

we've had in knowing this institution was in good hands."

+ + +

In addition to those appearing at the speaker's stand, several letters were read from dignified officials—from the ranks of local government as well as from the university. Among them were Senators Birch Bayh and Vance Hartke, Seventh District Congressman John Myers and Terre Haute Mayor William Brighton. Brighton made an appearance, but was forced to leave early because of prior committments. In a prepared statement he said, "In your years . . . we've had the best working relationship between the university and the city than we've had in a long, long time."

State Representative John Thomas of Brazil filled in for Gov. Otis Bowen who could not attend because of prior engagements and legislative problems now being encountered.

Mark Blade, president of the Student Government Association at ISU, lauded Dr. Rankin "for making Indiana State University a first-rate institution for the student body." The North Vigo High School graduate also noted that "academic programs expanded and improved in quality under Dr. Rankin's reign.

Dr. Rankin, himself, put a cap on the evening's activities when he said, "This is an unforgetable evening for Frances, Lynn and Alan."

A near capacity crowd of about 600 persons offered numerous standing ovations to the Rankin family for their contributions to Indiana State University and the Terre Haute area.

Dean Jacob E. Cobb presided over the program and Rev. John Chironna Jr. gave the invocation.

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GUESTS OF HONOR — Numerous statements attributing the growth of Indiana State University to Dr. Alan C. Rankin were issued at a testimonial dinner for the retiring ISU president. Pictured are William Hitch, a member of the board of trustees, Miss Lynn Rankin, Mrs. Frances Rankin, Dr. Rankin and James Morris, president of the board of trustees. (Photo by Kadel)

Community Affairs File

Rankin Given Legion Award

Dr. Alan C. Rankin, retiring president of Indiana State University, reecived a special award Wednesday afternoon from the Indiana Department of the American Legion for his "support of the American Legion-sponsored Hoosier Boys' State."

A plaque was presented to Rankin, who will step down as ISU president on May 15, during a luncheon ceremony in the Silver Room at the ISU Conference Center.

Barney Breedlove, director of Hoosier Boys' State, and Larry Mosier, director of Americanism for the Indiana Department of the American Legion, made the presentation to Rankin.

The award is the second special honor afforded Rankin by the American Legion. He was earlier named an honorary director of Hoosier Boys' State—one of only two men to receive such an award.

Hoosier Boys' State has been conducted each spring at ISU since 1969.

Again this spring, between 950 and 1,000 high school seniors will attend the special state government seminar at ISU from June 7 through 14.

Hoosier Boys' State allows those students attending to simulate actual state, county, city and local government by working within two "political parties," campaigning and electing officials.

Students attending Hoosier Boys' State have been housed in Hines, Jones, Gillum and Sandison Halls.

ISU has also been the host university for Hoosier Girls' State and will again have those seminars on campus following Hoosier Boys' State.

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Biography

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Sp MAY 17 1975

frances rankin

a talk with the woman inside

By John Brewer

"Hidden inside of me at my advanced age is an 18-year-old girl just screaming to get out," says Frances Goodnough Rankin.

And for that reason she'll be able to relax a bit when her husband, Alan C. Rankin, retires as president of Indiana State University. Not that she doesn't regret leaving. She loves ISU. But she will be able to relax a bit and let the '18-year-old' get out.

During her ten years as First Lady Frances has often had to repress the 18-year-old spirit within. Her position as 'the president's wife' has required that. People have demanded it.

"I'm still amazed and really don't understand why people who don't know us well are so much in awe of '**the** President' and his wife. Because I don't think we're that hard to get to know and I certainly have as many faults as any other wife." Sometimes it's hard to play the roles others want her to and the 18-year-old slips out.

Perhaps it did when the University Wives Club had a style show with the wives dressing as 'Woman through the Ages.' Frances Rankin appeared in her own 'borrowed' version of Eve. "I wore this body stocking with a few strategically placed leaves and a fake snake around my neck. It got a reaction. I really enjoyed it."

That's Frances. Meeting a challenge and enjoying it. Even such first lady responsibilities as planning yet another menu for yet another official function provide a challenge for Frances.

And there have been many guests and many dinners in Condit House, the official on-campus residence of the president. Frances Rankin has usually risen to the occasion. When Eunice Kennedy Shriver was on campus for the Special Olympics she stayed at Condit House. The Rankins' daughter Lynn had taken Ms. Shriver's bags to the guest bedroom, unpacked them and turned down the bed--much as a maid would have.

When it was time for the guest to leave, someone mentioned she had not packed, apparently assuming the maid would perform the duties. Since there is no maid at Condit House, Frances recalls, "I rushed upstairs, threw her things into her bags and had them downstairs when she stopped back at the house on her way to the airport." Hardly the duties of a president's wife, but surely those of a president's lady.

Perhaps one of the more trying of the official duties is greeting guests in never-ending reception lines. Always seeking to be genuine in her hospitality, Frances Rankin tries to treat each person individually. She talks of the handshaking and friendly 'palaver' with a twinkle and a laugh.

"You want to greet and extend hospitality to each person, but find yourself getting bored with what you're saying. You're trying to think of something new to say that will be interesting to the next person. And you wonder if it really sounds genuine. It's not as easy as you think."

Yet Frances is never one to let problems deter her. She is a vibrant woman who approaches her activities, indeed her life, with zeal. "Alan and I like to think of ourselves as still in middle age or at least late middle age. I'm reminded of the Dylan Thomas poem, 'Do not go gentle into that good night but Rage, Rage Rage.' We're not going to go willingly into old age--we're going to have to be pushed."

Her fondest topic is the president or 'Papa.' The years at ISU have exacted much from her 60-year-old husband.

When speaking of his health she comments, "I think he is essentially strong as an ox. He wakes up early and cheerful and looks forward to his day. I think that's a good sign."

"He likes people a lot. He enjoys people. Being with people all day long makes him less tired than it does me. I don't know why. Maybe it's because I'm not as used to being with people all day long. I find sometimes I'm tired all over."

Like many wives, Frances often feels she sees her husband the least of anyone. "I've sometimes called his office to make an appointment or date for lunch. I've left notes in the bathroom taped on the mirror or impaled on things he'll use. I've pinned notes to his pillow. Sometimes I leave a pencil to write back so I can get an answer to an important question."

The president's lady also has a very protective feeling toward Papa. That instinct was probably openly evident in the spring of 1971 when, during an outing with members of the Student Government Association, Frances slapped a coed because of her comment to the president.

She talks freely of the incident as one of those wish-it-hadn't-happened situations everyone has faced in the past. "I can't explain how it happened. This person was making what I thought was an unfair attack on my husband. And I'm sure my not being able to sit there quietly during the affair was not anger for myself--it was anger about this young lady who was trying to humiliate my husband, to bring him low.

"I just found myself on my feet and with my left hand I was patting her on the cheek. I didn't haul back and knock her flat. All I did was knock her glasses and they fell on the floor.

"And then I realized where I was and what I was doing and I just felt as if a bolt of lightning would have been the most welcome thing in the world.

"Afterward I wished I would have had the presence of mind simply to leave the room and she would have known that I was disappointed and hurt.

"People were generous and very kind after the incident. They sent flowers, cards, called, and strangers stopped me in the supermarket to speak kindly. I never received the first angry card or letter."

As a woman, Frances Rankin has always been liberated--even as the president's wife. "Alan is my greatest supporter. He encourages me to be active and

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the 'first lady'

Sp MAY 17 1975

involved in pursuits of my own."

She feels strongly about the rights of women--of all persons--to realize their potential. "If one part of society is not allowed to take its rightful position we're all reduced. And the fact that Indiana hasn't passed the ERA is unforgivable.

"I'm going to remember--I'm vindictive," she relates with a chuckle, "and I'm going to remember who voted us out, who kept the bill from getting into the house."

Politically, Frances Rankin asserts, "I'm a Republican! I'm still defending Richard Nixon I want you to know. I think we were all too cruel to that dear man. I think all of a sudden the rules were changed . . . well, we won't get into that. We're a divided household when it comes to politics."

Perhaps the greatest insight into Frances Rankin and her husband is Condit House, the official residence of the ISU president. The Rankins are the first to live in Condit House since Miss Helen Condit willed it to the University on her death.

Frances fell in love with the old home, in use as an office building when the Rankins arrived in 1965. They asked the University to restore the century-old home as the official residence.

Rebuilding and remodeling were supervised by the Rankins and the house is a statement of their attitudes. Some of the furnishings are the Rankins' and will move with them to their home in Allendale. The other pieces will remain for the Richard Landinis.

Frances speaks fondly of the home and many small memories. Memories like replacing one of the window panes in the front door. The new pane has a frosted pattern while the same pattern is etched into the other, older pane.

"It seems Miss Condit's paperboy had a good right arm. When we took the house the original pane in one door was cracked. We found this frosted pane in the closet. I guess Miss Condit could never bear to change it."

She dislikes leaving Condit House and the campus. She has enjoyed her years "in the eye of the storm, so to speak." Even during the disturbances of the early seventies she never really feared living so close to students.

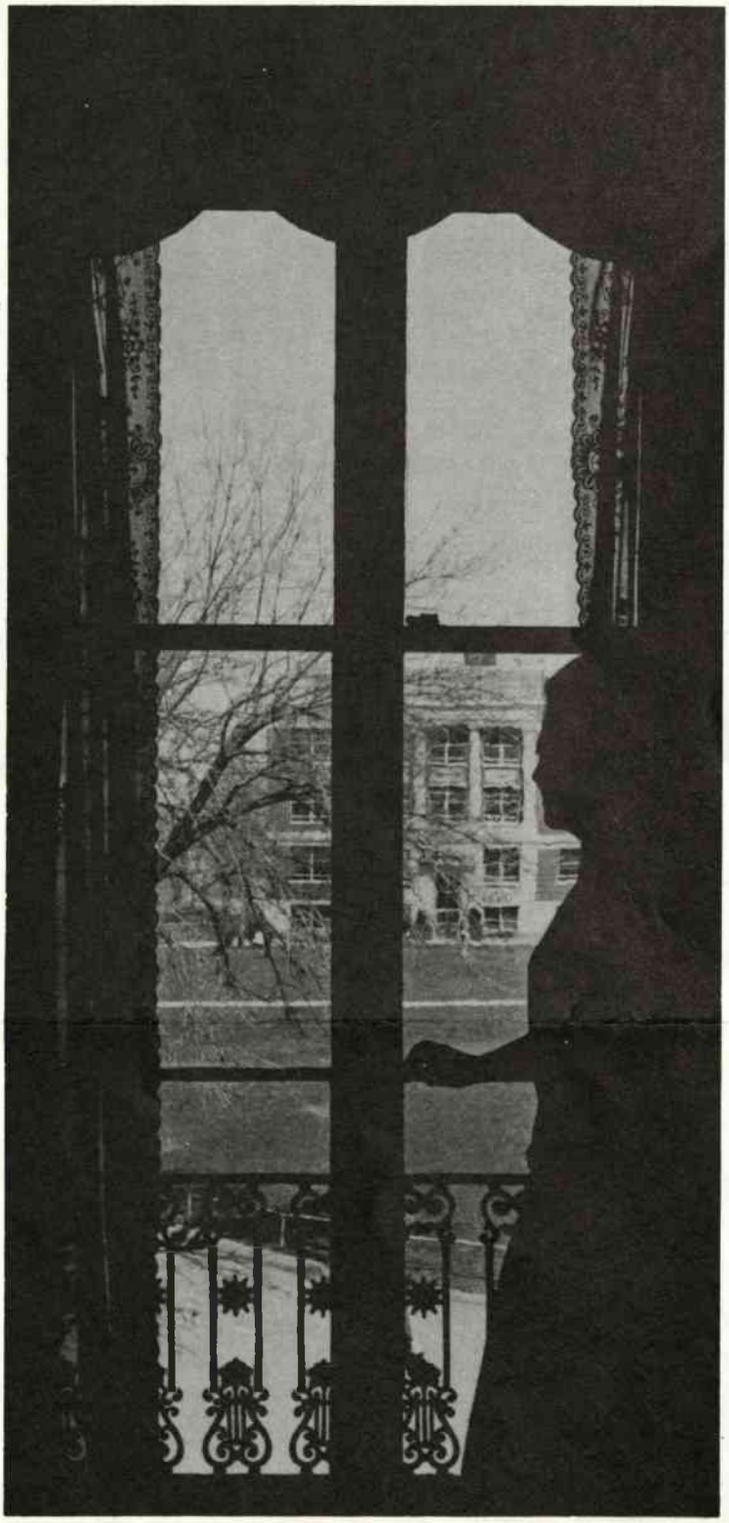
"I enjoy students. I learn so much from them. And I believed they had the right (in 1970) to express their displeasure. They were very concerned about the war and those dreadful deaths at Kent State.

"I have never met an intentionally rude or unkind student."

When asked about the streakers who knocked on Condit House doors last spring she laughingly replied, "If they want to run around in nothing but their shoes that's their privilege.

"We didn't open the door.

"I **was** upset when they moved their 'show' from Chestnut Street to the front of the new library during dedication of the building. We hadn't interfered with their activities and I was really upset when they tried to upset the ceremonies. Why they even ran up and pounded on the glass doors of the library."



LAST LOOK--Frances Rankin, wife of retiring Indiana State University President Alan C. Rankin, is silhouetted against buildings on the campus, as she looks from the upstairs bay window of Condit House.

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Behind the Headlines

(Editor's Note: Observant readers may heve noticed a blank, gray space on the second page of last week's story about the emergency ambulance service. The following piece of copy was supposed to have filled that space.)

Community Affairs File

THE EMERGENCY AMBULANCE SERVICE--SOME FACTS

Sc MAY 17 1975 (T.H.)

Mayor William Brighton went one step beyond a 1971 campaign promise when he and the City Council established free emergency ambulance service. Originally this service was slated to be available to the uninsured. No effort, however, has been made to charge anyone, even those carrying medical insurance that would coversuch emergencies.

Early in 1972 two ambulances were ordered for use in Terre Haute and Vigo County. In May, 1974, a third vehicle was bid; it arrived last week, one year later. Purchased with 70% federal, 30% local monies, to date the County Council has appropriated $37,900 as its share of ambulance service provided by the Terre Haute fire department.

A crew of 6 operates each ambulance, plus 1 man to cover for vacations, a total of 13 for the two vehicles. These firemen, selected by choice of the chief, receive lieutenant's pay -- $600 more than privates. Their preparation included an advanced Red Cross program and Emergency Medical Treatment training.

One ambulance is housed at the Barbour and 14th Street station, one at the Fourth and Farrington house. The new car is to be located at the Fruitridge Avenue station.

There are those who say the third ambulance, equipped with heart monitoring equipment tied into a hospital, will only be used as a back-up vehicle. The six firemen needed as a crew are not available. Several years ago the city budget included funds for hiring 13 additional firemen, but these have never been hired.

During 1974 the two ambulances made 2,394 runs in the city and 627 in the county, travelling a total of 25,006 miles. A typical monthly report (October) included responding to 30 auto accidents, 73 household accidents, 19 industrial accidents, and 12 street accidents. Notification came in 92 instances from calls to the fire department, 35 calls to the police department, 6 to the county sheriff and 3 to the state police. Seventy-seven cases were taken to St. Anthony, 38 to Union Hospital; emergency runs involved 112 hours and 8 minutes.

Critics of the ambulance service point out that it is not free -- the 13 firemen and other costs total more than .15 per $100 assessed valuation on the city tax rate. They say the city is suffering from increased fire damage resulting from a shortage of firemen. While from time to time charges of "too longto arrive on the scene" are tossed, by and large the ambulance program itself has been a success.

TRAFFIC SIGNAL BID BUCKS INFLATIONARY TREND

At a recent Board of Works and Safety meeting, three bids were received for installation of a traffic signal at Fruitridge and Beech Streets. This light has been pending for about a year.

Last November only one bid was received on the light, amounting to $22,130. With the three bidders, low bid was $19,169, indicating that even in these days of rising prices something can cost less, especially if there are a number of proposals.

In other business:

-the city was notified by an insurance firm that the recent 3rd Avenue explosion may have been partly the fault of the fire department, in which case the city would be liable;

-discussion revealed that the city may have to pay $7,400 to Indiana State University and $4,750 to the Housing Authority for property involved in opening south First Street. The land in question originally belonged to the city and reverted to these agencies when the street was closed at their request.

-received bids from four auto dealers on new police cars;

-indicated that a new weed ordinance -- the third or fourth in as many years -- will shortly be required if weed control is transferred to the Department of Redevelopment.

CONGRESS CLOSES HOOSIER "TEACHERS LOOPHOLE"

Congress has written the final act of a four-month Indiana debate, declaring that public school teachers under contract are not eligible for unemployment benefits over summer vacation months.

The House has passed a measure providing additional funding for government agencies and programs for the remainder of Fiscal Year 1975.

All but one Hoosier congressman voted in support. Rep. Floyd Fithian, D-Lafayette, was out of town on House business and missed the vote.

Under Indiana's interpretation of the law, more than 60,000 teachers could have qualified for weekly benefits ranging from $30 to $100 for either two or three months during mid-summer.

The "teacher's loophole," as it was known, no longer exists. A last-minute rider aimed specifically at the loophole was added by Rep. Robert Michel, R-Ill.

Michel said the emergency unemployment law was never intended to give teachers money for not working. "This thing just got out of hand. We had to amend the bill because of Indiana's problem," he said.

State employment security officials interpreted the 1974 act in such a way that teachers under 10-month contracts were presumed eligible for summer jobless benefits.

"That opened the floodgates," remarked one House Appropriations Committee staffer. He said following the Indiana appeal for teacher funds, 17 other states began "pestering the Labor Department" for money because of the loophole.

The Michel rider stipulates that money from the emergency unemployment act will be withheld from teachers during "any week commencing in the period between two academic years."

The modifying measure also keeps unemployment benefits from all teachers under contract, regardless of the term of contract.

Indiana Rep. Edward Roush, D-Huntington, said only educators whose contracts have not been renewed will be eligible for unemployment money under the new change.

Roush agreed the amendment was necessitated because Indiana officials pressed for teacher unemployment money from the federal government.

REDEVELOPMENT DEPARTMENT MAY RECEIVE $302,000

The Department of Redevelopment has received preliminary approval of an application for $323,000 of federal monies. Plans call for using this money for demolition of condemned houses, repair, replacement and construction of sidewalks, curbs, gutters, weed eradication in the city of Terre Haute.

An environmental impact study, showing the effects of this project, is currently on file at the Department. Interested citizens have 15 days in which to examine the survey and make comments.

Final approval of the federal funding should follow later this month. After a legal notice is run announcing this, money can be drawn. Although the project did not quite get off the ground in time for the primary, it will be underway before the November election, apparently.

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Community Affairs File
Biography R.

Dr. Alan C.Rankin Assumes New Duties at Indiana State

Ts JUL 4 1978

Returning to high level administrative duties at Indiana State University is Dr Alan C. Rankin, immediate past president of ISU.

Dr Ramkin, who resigned the presidency more than a year ago after 10 years in the post, took a leave of absence during the past year and, last Thursday, officially assumed his new assignment as special assistant to his successor , Dr. Richard G. Landini.

Pres. Landini, announcing the appointment to which Rankin was assigned by the ISU Board of Trustees upon leaving the presidency in May of last year, described his new special assistant as an outstsanding administrator of higher education, highly repspected throughout the nation.

"His long and successful experience at ISU amd other major universities, his sensitivity and understanding, and his many friendships throughout the nation make him an outstanding choice for this new university position," Landini said, addimg, "I am delighted that he has accepted the appointment and that he will continue to serve the University."

Dr. Rankin expressed similar great pleasure im the new association, recalling his and Mrs. Rankin's wish to continue residence in Terre Haute and service to ISU noted at the time of his resignation. He said, "I'm looking forward to makimg every effort to assist with the development of the financial resources of the University and to aid President Landini in any way I can."

In the new position, Rankin's duties, according to the announcement, largely will be devoted to work with independent foundations and private endowment agencies to secure funds for student scholarships and special projects at ISU. He also will serve as "institutional representative" in efforts to obtain supplementary financial support for programs at ISU.

President Landini succeeded Rankin to the executive leadership of the University after an extended search and was selected from a number of applicants. Rankin, in April of 1974, had asked the ISU board to be relieved of his duties, saying that with younger leadership the University could provide excellence in new educational dimensions as yet unrealized, the announcement recalls.

Dr. Rankin had been appointed ISU president on Dec. 5, 1974.and and took office July 1, 1965, the report states, noting his earlier service to the University of Pittsburgh, Miami University, Oxford, Ohio, and Cornell University.

Rankin had enlisted in the Army prior to the entrance of the United States in World War II. He served in the Panama Canal area where he was a personnel assistant and later rose to chief of the Research and Service Bureau of the Panama Canal.

His career in education has seen heavy activity in professional educational groups at the state, regional and national levels as well as participation and leadership in many civic pursuits of the community and the region.

DR ALAN C. RANKIN

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Vigo County Public Library

Community Affairs File

~~Swope Art Gallery (T.H.)~~

Rankin Appointed To Gallery Board

~~Biography~~

S SEP 23 1977

By GLADYS SELTZER
Star Staff Writer

Dr. Alan C. Rankin, Special Assistant to the President and Professor of Political Science at Indiana State University, has accepted his appointment to the three-member board of managers of the Sheldon Swope Art Gallery to fill the vacancy created by the resignation of Mrs. Anton Hulman, Jr., from the board.

A member of the Gallery boards for the past 32 years, Mrs. Hulman was president of the board of managers whose nembers, according to the will of the late Sheldon Swope, are appointed by the Vigo Circuit Judge.

Judge Hugh D. McQuillan announced the appointment Thursday. In her letter to him in which she asked to be replaced, Mrs. Hulman wrote that "my leaving active participation on the board of managers in no way reflects a lack of interest and enthusiasm in the continued operation and growth of one of Terre Haute's finest assets. In fact, it is my hope that the new member will continue and expand the impact of this institution for the community." She also noted that "increased time away from home and other personal reasons make it difficult to attend meetings."

In comment to The Star, Dr. Rankin said, "We are enormously indebted to Mrs. Hulman who has shown unusual concern and support for the Swope Gallery for over 30 years."

"Her judgment, her appreciation for art and her encouragement have been invaluable in bringing the Swope to the high level of recognition it enjoys today," he continued. " No one can take her place but I am, of course, looking forward to this new responsibility."

The board of managers has named Mrs. Hulman president emeritus, which action was taken by acclaim by the board of overseers in concurring with the decision.

Dr. Rankin, from 1965 to 1973 president of Indiana State University, served on the board of overseers for 10 years and served briefly as interim Gallery director after Howard E. Wooden resigned that post to accept the directorship of the Wichita Art Museum at Wichita, Kan., and prior to the appointment two years ago of James D. Bowne as Gallery director.

In his letter of acceptance to Judge McQuillan, Dr. Rankin wrote that he appreciated "very much this expression of confidence on your part and I accept the appointment with the hope and expectation that the Swope Gallery will continue to grow and serve the artistic and cultural needs of this region."

The two other members of the board of managers are Mrs. John Haslem and Ewing Miller. This board will elect its officers at a later meeting.

The board of managers has the legal responsibility for the administration of the Gallery under the Swope will, Dr. Rankin noted, while the board of overseers of 24 members is an advisory group which is self-perpetuating, elects its membership on a rotating basis and is a group of citizens acting to enhance the quality of the Gallery through its various activities.

Community Affairs File

Vigo County Public Library

REFERENCE
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Rankin, Alan C. Dr.

Rankin recalls days spent in Canal Zone

Biography

T SEP 27 1977

By ROB ALLEN
Tribune Staff Writer

When President Carter met with media representatives and community leaders from Indiana and New Hampshire to discuss the Panama Canal Friday, one of the visitors from Terre Haute could speak from experience.

That visitor is Dr. Alan C. Rankin, former president of Indiana State University, who spent six years in the Canal Zone as a civilian and as an enlisted military man.

Rankin accompanied Marsee Cox, editor of The TRIBUNE and Sunday Tribune-Star, (see related story this page) and Terre Haute businessman Tony Hulman, to Washington where 42 persons from Indiana and New Hampshire were briefed by Carter and others about the canal issue.

Carter plans to meet with media representatives and community leaders from each state in an effort to present his reasons for proposing the canal treaties.

Carter did not have to do much persuading in Rankin's case. Rankin told The TRIBUNE Monday that "I have long felt the Panama situation needed to be changed."

Rankin said he has kept an eye on the Panama situation partly because of his six-year stay there. "Perhaps I have had more occassion to think about the situation," he said.

Rankin moved to the Canal Zone in 1940 to take a job as a personnel adminstrator for the government. "It was my first paying job after college," he said. Then, after World War II broke out, Rankin enlisted and obtained a similar duty at the military headquarters at Panama.

From his experiences there Rankin was firm about his support of the treaties. "The treaties insure our usage and ability to defend the canal," he said. "The question comes about up about 'who owns the canal?' People say we do. Well, we sometimes act as if we own it, but we don't." Rankin said the treaties, which have been 13 years in the making, indicate "we're more in favor of the usage of it than control of it."

About some fears that the Panamanians may try to exclude the U.S., after the treaties are signed, Rankin said that was very doubtful.

"It was a very good session," Rankin added about the Carter meeting.

Vigo County Public Library

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Community Affairs File

Rankin, Alan C.

Rankin named to Panama Canal support team

Bio

T FEB 27 1978

Dr. Alan C. Rankin, former president of Indiana state University, has been named to head a statewide group organized to support ratification of the Panama Canal treaties.

Seven other prominent persons, including University of Notre Dame president Theodore Hesburgh and former Gov. Matthew E. Welsh, were announced as co-chairpersons of the organization.

Rankin said Friday when the group — called Hoosiers for the Panama Canal Treaties — had its organizational meeting that it would attempt to bring facts about the proposed treaties to the public, clarify issues and dispel myths surrounding the controversy.

"Great fears are expressed about a Communist takeover in Panama, for example," he said in a statement. "In fact, the Communist Party has not legal status in Panama, and Panama, in contrast to the United States, has no diplomatic relations with the Soviet Union."

In addition to Rankin, Father Hesburgh and Welsh, other members are: Henry C. Goodrich, chairman and president of Inland Container Corp., Indianapolis; Frank E. McKinney Jr., Indianapolis banker; J. Irwin Miller, chairman of Cummins Engine Co., Columbus; Marilyn F. Schultz, state representative from Bloomington, and Herman B Wells, chancellor of Indiana University, Bloomington.

Dr. Grover Hartman, executive director of the Indiana Council of Churches, is secretary while Thomas A. Moynahan, Indianapolis, is treasurer.

Community Affairs File

Vigo County Public Library

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DO NOT CIRCULATE

Rankin: ISU's former president recalls administration — the problems, challenges, good and bad times

Biography

TS JUN 29 1980

Former Indiana State University President Alan C. Rankin recently discussed his administration (1965-75) in an interview with Tribune-Star Writer Craig McKee. Highlights of that interview follow.

TRIBUNE-STAR: What was the mood you first encountered here—was it positive? negative?

RANKIN: In the community or at the university?

TRIBUNE-STAR: Both.

RANKIN: I think in the community it was apathetic. There didn't seem to be too much optimism. People seemed reconciled to the fact that Terre Haute wasn't going anyplace. It had reeled under the onslaught of so many problems of an economic and political sort through the years that people were discouraged.

The town had something of a run-down appearance about it, particularly in the area in which the university was located. As far as the university is concerned, when a new person comes in there's always a kind of revival of hope and faith that things are going to be better — I don't mean to suggest they were bad — but Indiana State was in a period of transition.

TRIBUNE-STAR: Were there two or three things that seemed to stand out as immediate challenges in the job as far as the university was concerned?

RANKIN: In a broad way, the challenge was to carry on with this transition to an academic institution that was a university as distinguished from a teacher's college. That isn't done overnight. That was a clear challenge. Another one was to bring the university and the community closer together ... to improve the town-gown relationship. A third one was the need to expand our physical facilities.

We were extremely limited when I came. There had been a good start in that direction, but much more needed to be done. Finally, if we were to be a genuine university, there was a great deal that needed to be done in expanding our academic offerings. So there was a lot to work on.

TRIBUNE-STAR: There were several major projects constructed during your presidency which have enjoyed significant community use in addition to serving the school. The Cunningham Memorial Library would be an example, and so would be Hulman Center, which was made possible partially through a donation by the Hulman family.

RANKIN: The Hulman gift was a very large gift (over $2.5 million). It was a major gift in American higher education, at least at the time. It encouraged us to go ahead to raise additional funds — well over a million dollars — by a fund drive in the university and in the community and then to sell some bonds to get the rest of the money to build that $10 million structure. We had to buy the land. The Hulman gift was a cash gift, not in-kind or property.

The state schools had not done as much of the fund raising as the private schools, so Mr. Hulman's gift was a significant breakthrough for Indiana State and most helpful to us.

TRIBUNE-STAR: At the same time changes were being made in the physical structure of the university there also were great changes being made in the academic offerings, were there not?

RANKIN: The enrollment was going up so fast that we had to hire many, many new faculty. We appointed more faculty in September 1967 than (the entire school) had in 1958. And 1967 wasn't the only year in

...the next major problem was the decline in enrollment. This in some ways is the most difficult one of all to face.

which that happened. We just added dozens and dozens — sometimes over 100 — for several years in a row.

It was a problem for us ... to find sufficiently qualified people to help us teach the classes of the hundreds and hundreds of new students who were coming to school here. We didn't have proper offices for those faculty.

There were makeshift arrangements, but I think we survived and met the challenge. At the same time we had to build academic offerings. You're not going to attract students unless you have something to offer them. Student attitudes were changing in terms of what they wanted to study.

We didn't have a separate psychology department. We needed a general psychology department. So we had to devote time to developing some of those (areas). We had one person teaching philosophy. You can't be a university unless you have a larger philosophy department than that. So we strengthened that considerably. A number of other fields which were expanded or introduced for the first time. Programs were sometimes broken off from another department.

Criminology started in sociology, and it grew so fast that a separate department was created. There are many examples of that kind of growth and expansion in the academic side. And if you don't do that, you're not going to have many of the things the modern student is interested in.

TRIBUNE-STAR: But later in your administration the trend shifted — instead of enrollments increasing, the trend took a sudden fall. What effect did this have on the work already done?

RANKIN: Of all the problems that faced higher education in the late 60s and early 70s, once the period of unrest subsided following the tragedy at Kent State, the next major problem was the decline in enrollment. This in some ways is the most difficult one of all to face. It affects the morale of the faculty and students and townspeople, and even the legislature is concerned because they wonder if you need as much money as you used to need. For the most part, you do need as much money because you can't economize by cutting back on your library acquisitions just because you have fewer students than you used to have. If you're going to maintain an up-to-date library, you've got to continue buying periodicals and the current list of books.

Morale was a factor on the part of the faculty. Some of them were uncertain about their jobs. We did drop faculty and we dropped administrative staff. We tried to economize wherever we could because our income was reduced with fewer students. We dropped no tenured faculty — not a single one. We had to go into the untenured ranks and not reappoint some people in order to save money. We tried hard to do that where we thought it would affect the department the least adversely.

TRIBUNE-STAR: There are a wide number of publics to which the university president is compelled to answer — the students, faculty, legislature, the town, the taxpayers — and this has to be one of the most difficult parts of the job. During your term, you experienced several difficult periods in dealing with students. One of those areas was with regard to civil rights. A disturbance on campus brought this to the attention of the public and created some changes on the campus. In the end, do you think this dissension brought about positive changes?

RANKIN: I think probably it did, even though it's a hard way to accomplish something. I think the fact

...Fortunately, nothing happened that was as serious as what happened on many other campuses.

that there was this dissent and unrest and sometimes an activism I regretted ... I think the fact the university as a whole kept its doors open — some institutions were closed, we were never closed, and tried to keep cool — strengthened the fabric of the institution. Everyone could see that you could disagree, that you could have an open campus, and to me, this made us a stronger university in the long run, even though it was very unpleasant and though I was very much concerned sometimes about what might happen.

Fortunately, nothing happened that was as serious as what happened on many other campuses. We had a rampage one night that destroyed some property — a little less than $10,000 worth of property. It was uncalled for and I did not approve of it, of course, but it was a low price to pay compared to buildings being blown up and sometines lives lost, as occurred on more than one American campus. So I think the fact that we could have dissent and survive it without some of the drastic difficulties many campuses faced, made us a stronger institution.

TRIBUNE-STAR: But some of the protest resulted in changes in academic offerings and programs, especially with regard to black students?

RANKIN: As far as I was concerned, this institution wanted to offer our minority students, or black students, an equal educational opportunity. I couldn't conceive of presiding over an institution that refused to provide an equal opportunity for all of its students. But there were things the black students felt and were sensitive to that some of us didn't realize, I think.

Wherever we could we tried to meet the expectations of those students as long as they were reasonable, and most of them were reasonable. They wanted a center where they could congregate. Well, being a white person, I was for integration. I learned that some of our black students didn't share that idea. They were not comfortable being integrated. I regretted that, but I came to recognize that. So we provided a facility for them. I was reluctant to do it because it, in a way, perpetuated separatism.

I did everything I could to bring the two (races) together, and so did Dr. (John) Truitt (vice president for student affairs) and his staff. But, sometimes you can't move that fast.

In terms of human relations, we set up a commission very early in my administration to which he could appeal who felt they had been discriminated against. That commission was charged with looking into those complaints. In fact, I was once on trial, so to speak, as my conduct was investigated by the commission based on a complaint from a black student who felt I had discriminated against her. The chairman of the commission came over and asked questions about what I had done in this particular case. It was cleared up, but no one was exempt.

TRIBUNE-STAR: You mentioned the disturbance on campus. This caused a stir because of the damage that was done, and also because of a lawsuit filed by the state's attorney general, Theodore Sendak. Even though the suit was dismissed, did you see the lawsuit as having any lasting effect on the university?

RANKIN: First of all, the attorney general's suit wasn't dismissed. He lost it in the courts at several levels. That suggests to me it was an unfair suit to start with. He certainly filed it and hung on relentlessly to try to get a decision that was favorable to him, or to what he thought he was necessary in representing the state of Indiana. He didn't win in any of those courts. I considered that a moral victory. There was nothing that came out of that that would help us in terms of our relationship with state of-

We got a lot of advice from people who said we were 'weak-kneed and spineless and you should show 'em who's boss.'

ficials. I wrote to the attorney general and said I would be glad to furnish him any information that we had and he didn't answer my letter. So, it's difficult to understand his motives. I'm sure he was sincere in his way of looking at it, but he also seemed determined to make an example out of the smallest of the four state universities. He didn't succeed.

I think his action increased the concern of many fine citizens of Indiana about, "What kind of place is Indiana State?" I think it left them in a confused state of mind which was most unfortunate.

TRIBUNE-STAR: There seems to have been a great pre-occupation with matters of security and these problems ... maybe when attention needed to be focused on other areas, but you were too busy putting out fires?

RANKIN: There was a very great concern on the part of the trustees and administration and faculty and many, many students — because many of the students didn't agree with some of the things the activist students were engaged in. I'm sure if we hadn't responded to these concerns, we wouldn't have been in office very long because the people, the whole country was concerned.

We got a lot of advice from people who said we were 'weak-kneed and spineless and you should show 'em who's boss.' Well, I don't think I'm weak-kneed and spineless, and I could've shown 'em who's boss for awhile but I didn't think it would work very long. I thought it was far better to engage in discussion and listen and try to clarify issues, to keep things as cool as possible ... so we wouldn't increase the intensity of the anger and have an uncontrollable situation which might result in injury or death. We did everything we could to maintain an orderly and open campus as possible.

TRIBUNE-STAR: In looking back, it can be seen now the nation as a whole was shifting gears. The moral structure was changing. Open visitation in residence halls was a big issue in those days, and it seems so inconsequential now. This doesn't seem like a big issue at all now. In looking back, would you handle it differently?

RANKIN: It's hard for me to say in looking back I would do it differently. I probably wouldn't because I thought what I was doing was right and I don't know why I would change. Hindsight does suggest an alternative approach and that was to give in and let everybody do what they wanted to do, which I didn't do at first. I think I made a mistake initially. When the agitation got pretty strong I met with a very large group of students in Tilson Music Hall. I made the mistake of saying to them, 'As long as I am president, we will not have open visitation.' I think I learned soon that was not the way to handle something like that, not be too positive about what you will or won't do because before a year was out I had agreed to it. I agreed to it because the students came to me then — they were pretty disappointed in my response on it, but they knew what my opinion was, for whatever that was worth — and asked: 'Could we have open visitation if our parents agreed?'

I said 'yes' because I thought in my earlier posture on this subject that I was supporting the parents' view and that we'd be subject to severe criticism if we caved in. So we wrote a letter to all the parents and most of them (agreed to open visitation).

TRIBUNE-STAR: Of all the issues, the Vietnam War appeared to cause the greatest rifts in our society. This was a sensitive and controversial issue on countless campuses. You apparently remained firm in an effort to keep the university from taking political stances, even when some people wanted a position taken.

RANKIN: Yes it was an issue because many people wanted to see the university take a stand. In my view, and in the view of most

How do you decide what the university's position is? I argued that we had no opinion on political matters of that sort.

educators, the university doesn't have an opinion. It is a large group of people — half of them may be for something and the other half against it. How do you decide what the university's position is? I argued that we had no opinion on political matters of that sort. Most people are opposed to war, except as a last resort. Vietnam was a very complicated situation. There's an old, old history behind it and many different points of view.

How can a university sort out all of those things with seven trustees, 700 faculty members, thousands of students, thousands of alumni and come to a consensus. It's just impossible. And I think when you talk this over with some of the people who wanted us to take a stand, they began to see, too, maybe not agree, but they could understand it was very difficult, and we just refused to do that.

TRIBUNE-STAR: Did Vietnam affect the learning environment here?

RANKIN: Well, some faculty were very much concerned about it and I'm told introduced it into their classrooms. Not many, but some felt very strongly about this. In that sense, (they) were possibly violating the concept of academic freedom. My understanding of academic freedom includes the idea that you have freedom to profess in your own field of competence. But if you had a faculty member in 'X' department which had nothing to do with political science or international affairs or international economics, you really aren't authorized to take your classroom time to discuss those topics. So if they did, they were going beyond the bounds of academic freedom which is a very important concept that we would all want to protect.

I think many of the students themselves were restless and wondered how this was going to affect them individually and were worried and concerned. It was a very complicated and difficult kind of situation. But (it) stemmed from society. There was nothing I could do to stop the Vietnam War.

TRIBUNE-STAR: The first incident which still sticks out in the memory was the burning of an American flag in a university classroom. This was the first bad image event which happened on campus back in April of 1967. What recollections do you have of the way the incident was handled and do you think it had any lasting effect on your relationship with the faculty?

RANKIN: This was one of the kinds of things that you don't anticipate and aren't prepared for. It came as a great surprise to hear that one of our faculty members had burned an American flag in his class. As far as I know, it was the first time it had ever happened on a college campus, so there wasn't anybody else to turn to seek counsel. Flags had been desecrated around the country, but nothing I know of was quite identical to burning a flag in the classroom. I suspended the faculty member from teaching duties, continued his salary until the matter could be investigated and resolved. A committee of the faculty which was appointed by the faculty to investigate (was to) make recommendations to the president, who could follow them or not follow them. There was nothing binding in the recommendations.

We called the national office of the AAUP (American Association of University Professors) the same day this happened and told them this is what we intended to do and (they indicated) this sounded alright to them. The upshot of it was that we were investigated by a committee of the AAUP which found that we had not provided due safeguards for the defendant, in this case the faculty member. We thought we had because we offered him a hearing and he had a right to appeal whatever recommendation or decision went to the board. He did not appeal so he was eventually dismissed, in the sense that he was not re-appointed for the (following) year. We were put on censorship eventually by the AAUP which was lifted five years ago.

TRIBUNE-STAR: There were other publics to whom you had to answer, for instance your own board of trustees and the state legislature. You had to be aware of their attitudes and concerns while dealing with all the other issues, did you not?

RANKIN: Many of them were concerned about what was going on, and why these things were happening and how are you handling them. Not only the trustees, but the legislature itself was terribly upset by some of the things that happened on Indiana campuses.

We were all, not invited, but practically ordered to Indianapolis one time to explain the editorial policies of our student newspapers. And they had copies of student newspapers. Fortunately, Indiana State had not come to the legislature's attention in that respect.

They were greatly concerned about these things and because we were so dependent on the legislature it couldn't help but influence your thinking. You can be as noble as you want to be, but how are you going to meet the next payroll if you don't give satisfactory explanations to your legislative friends.

Most of them were very understanding and realized these were difficult times and tried very hard to be helpful. There were a few who didn't really carry much weight who made a lot of noise, but we understood they didn't have much influence, and we were very grateful for the fine support from the ones who really did

It's a very busy life. You are pulled and tugged from one activity to another — day in and day out, night in and night out ...

exercise power and authority in the legislature, and I don't believe we were ever adversely affected in our appropriations. A number of times Indiana State got sizable percentage increases over the previous appropriations — larger in percentage terms than other state universities.

TRIBUNE-STAR: When we look back at the total period of your presidency, we see many changes happening in our educational system and our society. What do the events like the war, Watergate, the civil rights movement and Kent State mean to higher education? Are there lasting effects?

RANKIN: I think the largest impact that these combined factors had on higher education was to undermine confidence in higher education on the part of many citizens. I think their doubts about our American institutions included universities. Now it's going to take a lot to undermine totally the faith of the American people in the remarkable system of higher education that we have in this country. But there were grave doubts expressed about whether all these people should be in college.

This came along at a time, perhaps in Lyndon Johnson's administration, when the principle of universal higher education was espoused — namely, that anybody who wants to go to college should have that opportunity. I think that's an idea that ought to be supported in principle. That doesn't mean everybody should go to college, but there were lots of questions being asked by taxpayers who wondered why their money was going to support these institutions where these college kids just did any old thing they wanted to and really violated the citizens understanding of American values, in some cases.

TRIBUNE-STAR: Students changed.

RANKIN: Students changed. And they're just so different from some of the ones in the days of unrest. They're not angry and bitter and so highly critical and distrusting as they were in those days. It's very refreshing, I must say.

TRIBUNE-STAR: One wonders what became of the students who were outspoken. Might they now be the pillars of the Rotary Clubs and Elks Clubs?

RANKIN: It's interesting to see them once in awhile when they do come back. I could name three or four prominent ISU students who had positions of importance in student government who have come to me and almost apologized — and I didn't *ask for apologies and I don't expect* them — because I tried to understand why they felt the way they did, and it wasn't always easy to understand. But I admired them if they were willing to step forward and say they didn't look at things the way they used to. I'm glad because I'd hate for people to go through life angry and bitter. That would be terrible. I've often thought of Dr. (Harry Emerson) Fosdick's statement that hating someone is like burning down your house to get rid of a rat. It does more damage to you than to the person towards which your hatred is directed.

TRIBUNE-STAR: Were you a good college president?

RANKIN: I tried to be, let me put it that way ... I tried to be. And as I've looked back, there aren't very many things I could have done differently. I named one of them — that was not to tell a group of students what you will or won't do. But I don't know very many things that I would have had time to do differently. It's a very busy life. You are pulled and tugged from one activity to another — day in and day out, night in and night out, weekends, around the clock almost.

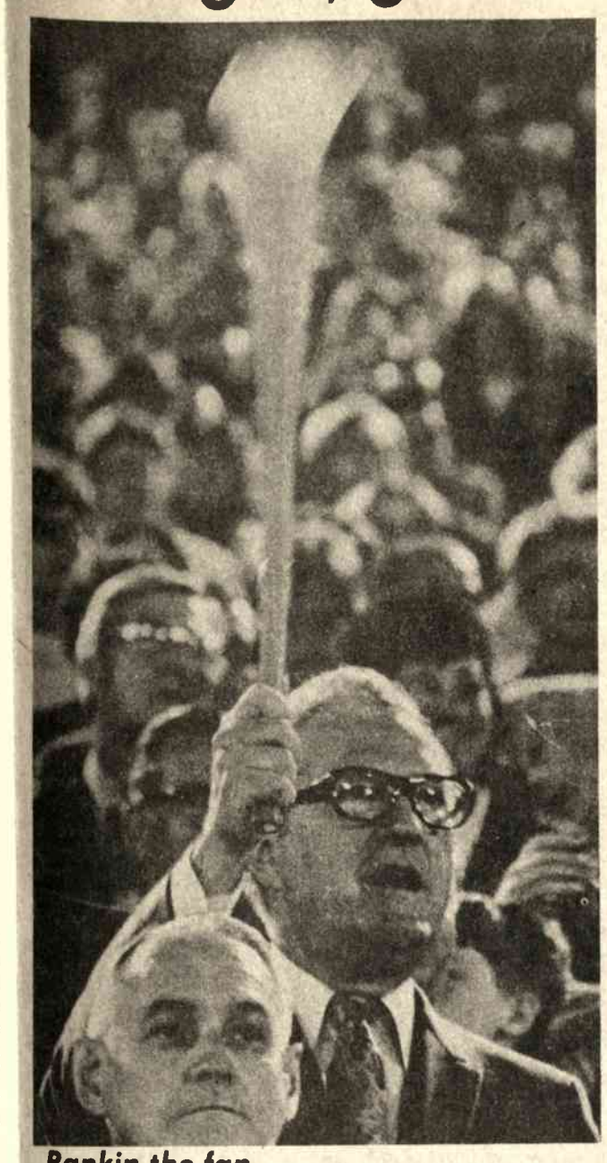
TRIBUNE-STAR: Your resignation letter seemed to have a ring of significance in one of the phrases you used. Should we read something into this sentence: "The passing years of my administration have been unusually challenging and demanding and unusually rewarding."

RANKIN: I wrote that and I still think it says what I meant. I suppose I wouldn't trade the experience for anything, even though at the time it was rough sledding sometimes and discouraging. But who goes through life with everytihing being a bed of roses? It was challenging, but it was very rewarding and I have many satisfactions as I look back. Both Mrs. Rankin and I have warm memories of an exciting period.

I hope it won't be quite as exciting in the future in some senses because some of it interferes with the institution building — not just physical building, but also with academic building. You are so busy putting out fires that you don't have time to build. That is unfortunate. I think as we look back at the 10 years we had substantial growth in many respects.

A student can get as good an education here as he can at almost any institution in the country and some people will think that's an irresponsible statement. I really don't think it is. So much of learning depends on what the student brings to the task and his seriousness of purpose or her seriousness of purpose. We have talented faculty that respond to the student who really is interested and try to be very patient with those cases with the ones who need motivating.

We have a fine library resources, a gifted, well-trained faculty, excellent physical resources ... what more do you need except eager students?



Rankin the fan

Among the duties of the university president is support of athletic teams, which Alan Rankin and his famous "horn" did during his administration. Rankin is pictured here at an ISU football game.

Honor night

Rankin is joined by his wife, Frances, left, and daughter, Lynn, during the retirement dinner in his honor five years ago when he stepped down as university president.

Rankin, Dr. C. Alan

Biography - RA
Community Affairs File

TUESDAY, OCTOBER 21, 1980 3

Dr. Alan Rankin United Nation's Day chairman

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Dr. Alan C. Rankin, former president of Indiana State University, has been named chairman of United Nation's Day in Indiana by Governor Otis R. Bowen.

The event will be observed statewide Friday as signed in a proclamatin by the governor which was presented to Rankin recently by Lt. Gov. Robert Orr.

The United Nations will observe its 35th birthday that day having been founded originally on Oct. 24, 1945.

The organization represents an historic attempt to establish a framework for international peace and cooperation.

"Perhaps its most valuable function," commented Rankin about the UN, "is to serve as a safety valve for the grave internaional tensions and crises which seem to confront us with increasing frequency. As citizens of the world's greatest nation our continued support of the high purposes of the United Nations seems more necessary than ever."

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Rankin, Alan

Rankin views tenure as he leaves

Biography

T JUN 27 1980 ISU

Alan C. Rankin recently reviewed his presidency of Indiana State University in a lengthy interview with TRIBUNE Staff Writer Craig McKee. Highlights of that complete interview will be featured in this Sunday's Tribune-Star.

By CRAIG McKEE
Tribune Staff Writer

Former Indiana State University President Alan C. Rankin officially sent his resignation letter to members of the Board of Trustees on April 12, 1974. One sentence seemed to summarize the period of his term: "The passing years of my administration have been unusually challenging and demanding and unusually rewarding."

Alan C. Rankin

Rankin, 65, leaves formal service with the university Monday, ending 15 years of service to the school, including 10 years as its president.

The period from 1965-75 was an unusually turbulent one for the United States and Rankin pointed out during a recent interview he agreed with Lord Haldane's analysis that universities were "mirrors of society."

The nation's values and institutions were changing — that can be seen easily in retrospect. Indiana State reflected some of those changes.

The challenges and demands Rankin recalls usually involve crises, because there seemed to be many difficult situations in his term. The war in Vietnam and the civil rights movement left an impact on the nation at large, and likely altered the university permanently.

A rampage involving black and white students on the ISU campus April 23, 1970, caused about $10,000 in damage to university facilities — and headaches for the university president.

"Fortunately, nothing happened that was as serious as what happened on many other campuses. (The incident) was uncalled for and I did not approve, of course, but it was a low price to pay compared to buildings being blown up and sometimes lives lost, as occurred on more than one American campus," Rankin said.

The unrest continued that year as students campaigned for open visitation in residence halls, and later the unrest grew as the Vietnam War continued. Rankin resisted efforts by some students and faculty members to close the university in observance of a Vietnam moratorium in May 1971.

"I think the fact the university as a whole kept its doors open — some institutions were closed, we were never closed — and tried to keep cool, strengthened the fabric of the institution. Everyone could see that you could disagree, that you could have an open campus, and to me, this made us a stronger university in the long run, even though it was very unpleasant and though I was very much concerned sometimes about what might happen," Rankin said.

Although conflict captured headlines, the 10 years of Rankin's presidency were hardly dominated by unrest.

He took office in July 1965 and continued a building program that would greatly expand the boundaries and offerings of the university.

The building plan which would eventually include Cunningham Memorial Library, several residence halls, the School of Nursing building, the Student Health Center, an addition to the Science Building and Lincoln Quadrangle reached fruition in Rankin's presidency.

"I suppose many people think that our buildings were built with appropriated funds, but they were not

(over)

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during my term because the legislature was not appropriating dollars from tax funds for buildings.

"We borrowed the money. Bonds were sold and student fees were raised in some instances, or the funds were obtained to pay off those bonds from the revenue of operating residence halls," he reported.

The institution, which became a university shortly before Rankin took office, was growing academically as well.

Hundreds of new faculty members were hired to meet a growing enrollment early in Rankin's administration. Also, changes in student attitudes and concerns altered the academic offerings.

"We had to build academic offerings. You're not going to attract students unless you have something to offer them. There were many examples of growth and expansion in the academic side. And if you don't do that, you're not going to have many of the things the modern student is interested in," Rankin said.

Then, in the early 70s, the bottom fell out of the enrollment — creating "a major problem," Rankin said. Student enrollments began a decline which created a morale problem for the university, Rankin said.

He points out no tenured faculty members were dismissed because of enrollment drops. "We tried to economize wherever we could because our income was reduced with fewer students," Rankin said.

Rankin oversaw a great change at Indiana State. Since his retirement as president in 1975, he has served as an special assistant to President Richard G. Landini. During his retirement, university colleagues are encouraging him to record his recollections of his administration.

He also notes there are stacks of books accumulated during a period when there was not time to read now awaiting his perusal. "It's a very busy life. You are pulled and tugged from one activity to another.

"I suppose I wouldn't trade the experience for anything, even though at the time it was rough sledding sometimes and discouraging. Both Mrs. Rankin and I have warm memories of an exciting period."

Rankin, Alan C.

Biography

Rankin elected to board

Alan C. Rankin, president emeritus of Indiana State University, has been elected to the board of trustees of Knoxville College.

Knoxville College was founded in 1875 at Knoxville, Tenn., by the United Presbyterian Church for the education of black students. It has an enrollment of 500 students.

There is historical significance to Rankin's appointment. His great-grandfather, James Parks Wright, was the first president of the school.

Rankin was president of ISU from 1965 until 1975.

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Ranking Alan C.

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Rankin gets highest award

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Biography-R

What does Indiana State University president emeritus Alan C. Rankin have in common with motion picture star John Wayne, U.S. Sen. Barry Goldwater, and Magnum PI television actor Tom Selleck?

Answer — Rankin has received Sigma Chi international fraternity's highest honor for outstanding achievements in his professional field.

Terre Haute's Rankin, an alumni member, received the honor Aug. 11 during Sigma Chi's 37th annual leadership training workshop on the campus of Kansas State University.

Rankin joins other such notables as presidential press secretary James S. Brady and former all-pro football player and television actor-sports commentator Merlin "Father Murphy" Olsen.

Rankin is a 1939 graduate of Syracuse University where he joined Sigma Chi.

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